



# PARAGON CARE AND QUANTUM MERGER





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**TRANSACTION OVERVIEW** 

COMBINED BUSINESS OVERVIEW

OUTLOOK









#### SUMMARY OF MERGER

## Paragon Care and Quantum are highly complementary medical distribution businesses

Transaction Overview	<ul> <li>Paragon Care Limited (ASX: PGC) will acquire 100% of the shares of Quantum Health Group Limited (ASX: QTM) by scheme of arrangement (Proposal)</li> <li>Under the Proposal, each Quantum shareholder will receive 0.243 Paragon Care shares for each Quantum share held at the scheme record date</li> <li>Under the Proposal, Quantum shareholders as a whole will be issued up to a maximum of 274,178,915 Paragon Care shares and will own approximately 43.8% of the merged entity<sup>1</sup></li> </ul>
Scheme Conditions	<ul> <li>The Proposal is subject to the fulfilment of certain conditions, including:         <ul> <li>(1) approval by the requisite majorities of Quantum shareholders and the Court;</li> <li>(2) the Independent Expert concluding that the Scheme is in the best interests of Quantum shareholders;</li> <li>(3) no material adverse change, prescribed event, material litigation or breach of warranty (as defined in the scheme implementation deed) occurring in relation to either Quantum or Paragon Care;</li> <li>(4) John Walstab entering into a voluntary escrow deed in respect of the Paragon Care shares received under the Scheme;</li> <li>(5) the repayment of Quantum related party loans;</li> <li>(6) certain key executives of Quantum (to be agreed between Paragon Care and Quantum) to enter into new employment agreements; and</li> <li>(7) no regulatory restraints to implementation of the Scheme</li> </ul> </li> </ul>
Combined Financial Metrics	<ul> <li>Consolidated FY21 revenue of \$291m²</li> <li>Consolidated FY21 EBITDA of \$37m and NPBT of \$21m²</li> <li>Consolidated FY21 Net debt to EBITDA of &lt;2.0x³</li> </ul>
Board	<ul> <li>Two nominated Directors from Quantum will be appointed to the Board of Paragon Care on implementation of the Scheme.</li> <li>After implementation of the Scheme, John Walstab (CEO of Quantum) is expected to own 19.99% of the merged entity. John Walstab, as a condition to the Scheme, proposes to enter into a voluntary escrow agreement in respect of the Paragon Care shares received under the Scheme, to be released over 2 years (50% in Year 1 and 50% in Year 2)<sup>4</sup></li> </ul>
Timing	• There is no capital raising associated with the transaction and Paragon Care shareholders do not need to take any action. It is anticipated that Quantum shareholders will vote on the Scheme in late January 2022 and, if approved by the requisite majorities of Quantum shareholders and the Court, the Scheme is expected to be implemented in February 2022 subject to fulfilment of conditions

Notes: (1) Subject to rounding and based on the current offer prices and existing PGC shares of 351.4m and anticipated post transaction PGC shares of 625.6m. (2) Proforma numbers are based on the published FY21 Annual Reports of Paragon Care and Quantum. No cost or revenue synergies across Asia Pacific have been consolidation. (3) Based off Paragon Care and Quantum. FY21 annual reports and net debt position as at Jul-21 and consolidated FY21 in EBITDA in note 2. (4) John Walstab currently owns approximately 514.7m QTM shares. As part of the transaction it is anticipated that John will receive approximately 125.1m PGC shares





## STRATEGIC RATIONALE

Cross-Sell	Cross-sell the combined product portfolio into the high growth Asia Pacific markets
Growth in Asia Pacific	• Enhance growth opportunities in Asia, particularly for Immulab, in Paragon Care's diagnostics pillar
New Suppliers	• Attract new suppliers through a larger distribution footprint and commitment to high levels of corporate governance in Asian markets
Strengthen Balance Sheet	• Strengthen balance sheet capacity and improved covenants through expanded earnings base which will enable additional opportunities for growth in the future. Net Debt/EBITDA improvement to less than 2x
Merger	<ul> <li>Merger is a nil premium transaction</li> <li>Merged entity expected to have a proforma FY21 EBITDA of \$37m (EV/EBITDA 6.5x)<sup>1</sup>. Significantly below industry averages for healthcare businesses</li> </ul>
Synergies	• Significant synergies across Asia Pacific are expected based on strong collaboration and analysis between PGC and QTM, but none have been included in any financial numbers in this presentation
Revenue Diversification	• Implementation of the Scheme is expected to result in diversified revenue across product lines, customers and geographies
Recurring Revenue	Merged entity anticipated to benefit from stronger recurring revenue streams through maintenance revenue

Notes: (1) Based on Enterprise Value/EBITDA using post transaction market capitalisation calculated in slide 11 plus net debt as enterprise value. The proforma combined numbers for net debt and EBITDA are based on the published FY21 Annual Reports of Paragon Care and Quantum.



TRANSACTION **OVERVIEW** 

COMBINED **BUSINESS OVERVIEW** 

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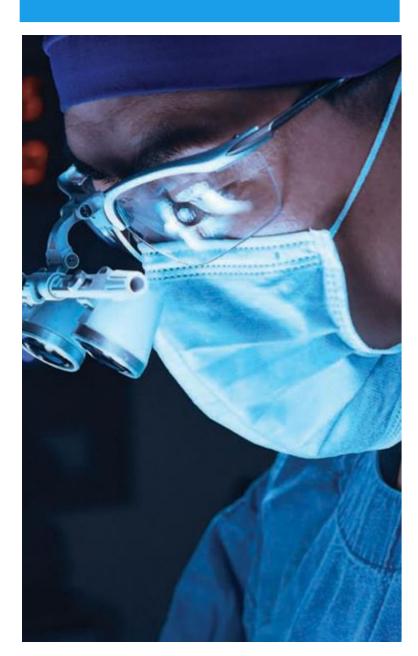


## A FIVE PILLAR STRUCTURE

**DEVICES** 

**EYE CARE ORTHOPAEDICS** 

> 30% FY21 Rev\*



**DIAGNOSTICS** 

**BLOOD BANK** LABORATORY

9% FY21 Rev\*



CAPITAL & **CONSUMABLES** 

UROLOGY, CRITICAL CARE NEONATAL, RADIOLOGY

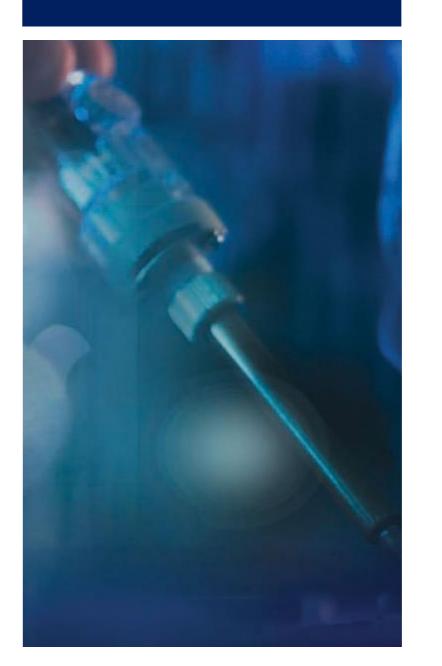
> 36% FY21 Rev\*



**SERVICE & TECHNOLOGY** 

**MANAGEMENT REPORTING & MAINTENANCE** 

6% FY21 Rev\*



QUANTUM HEALTH GROUP

MEDICAL IMAGING, **EQUIPMENT & SERVICES** 

> 19% FY21 Rev\*

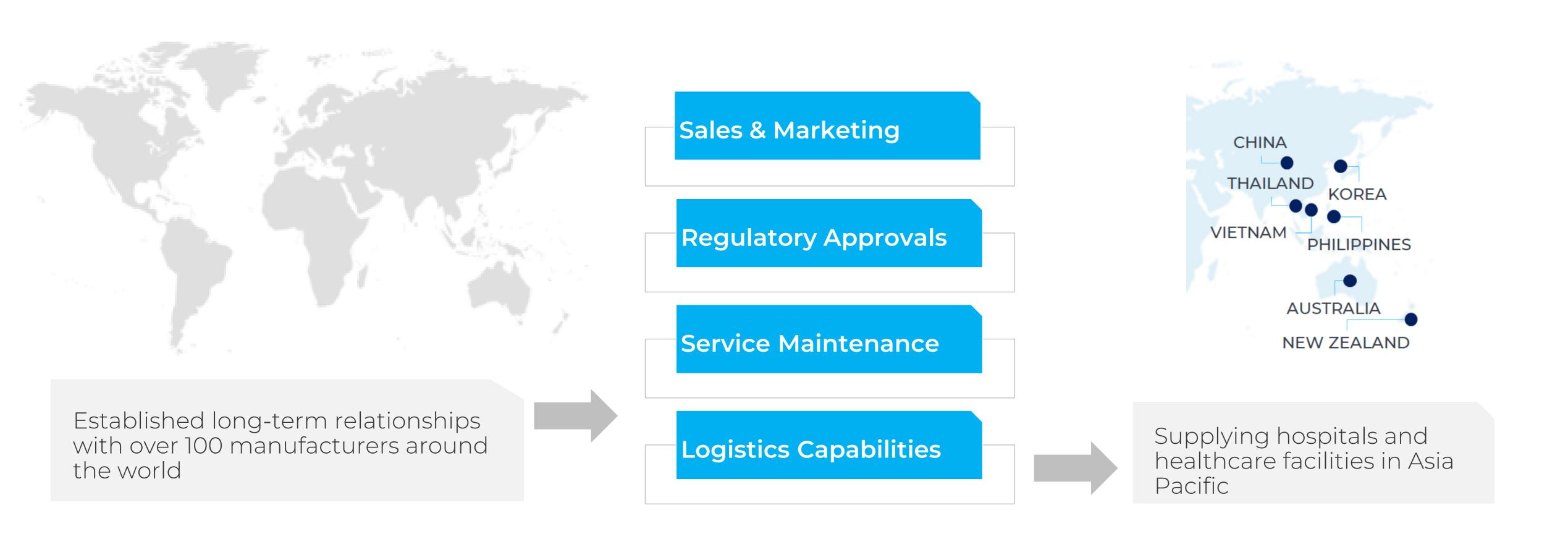


<sup>\*</sup> Proforma numbers based on FY21 Annual Reports of Paragon Care and Quantum





## LEADING MEDICAL DISTRIBUTION BUSINESS IN ASIA PACIFIC







## ESTABLISHED RELATIONSHIPS ACROSS HEALTHCARE

#### **GLOBAL MANUFACTURERS**





























#### **LEADING BRANDS**

























#### **ASIA PACIFIC CUSTOMERS**





























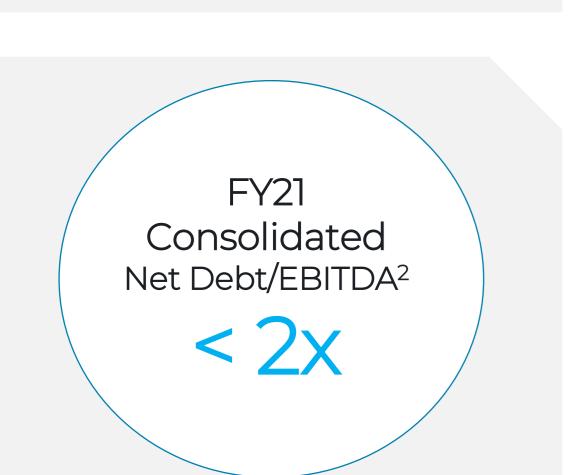


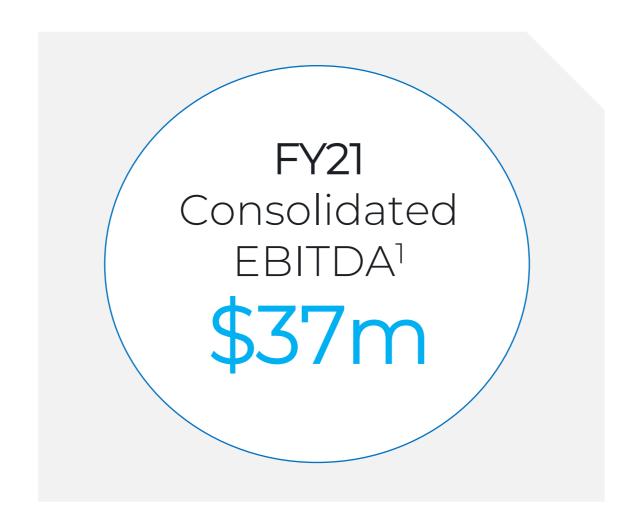




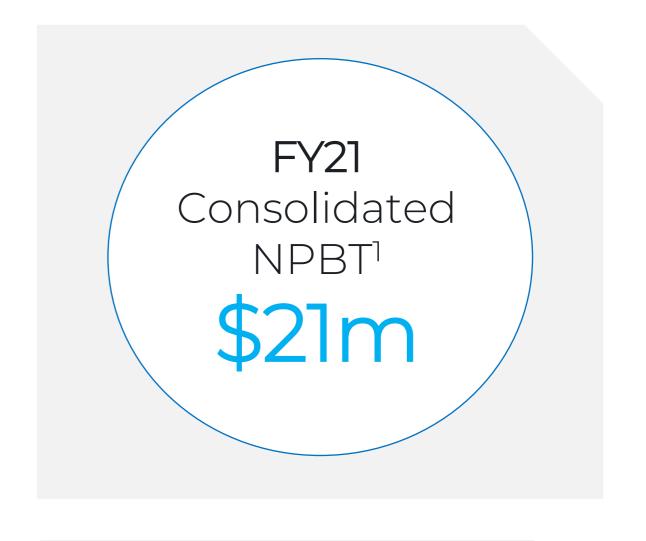
# CONSOLIDATED FY21 METRICS (Pre-Synergies)

















### CORPORATE OVERVIEW POST TRANSACTION

	PGC	QTM	Pro Forma Combined Group
Number of shares (m) <sup>2</sup>	351.40	1,128.31	625.58
Market capitalisation (m)	\$101.2	\$79.0	\$180.2
Pre Merger Market Capitalisation (%)	56%	44%	100%
FY21 Revenue (\$m) <sup>3</sup>	\$236m	\$55m	\$291m
FY21 Net Profit Before Tax (\$m) <sup>3</sup>	\$12m	\$9m	\$21m
FY21 Employees	423	178	601

Major Shareholders (as at 3 Nov 2021) <sup>4</sup>	
Board, Management & Vendors	29.1%
China Pioneer	8.4%
Realm Group Pty Ltd	4.2%
First Samuel Limited	3.9%
Other shareholders	54.4%
Total number of shareholders	7,187



TRANSACTION OVERVIEW

COMBINED BUSINESS **OVERVIEW** 

OUTLOOK





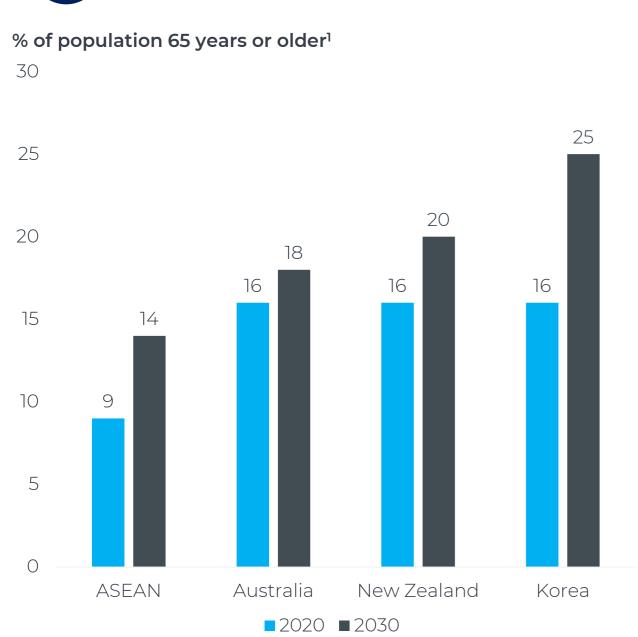




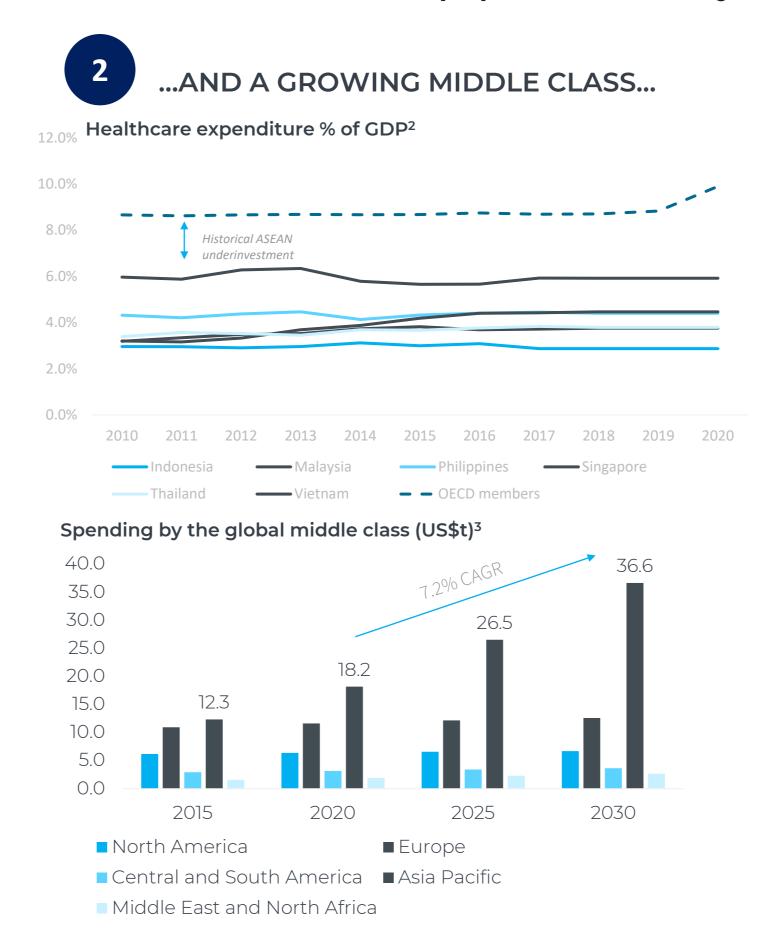
#### MARKET OPPORTUNITY

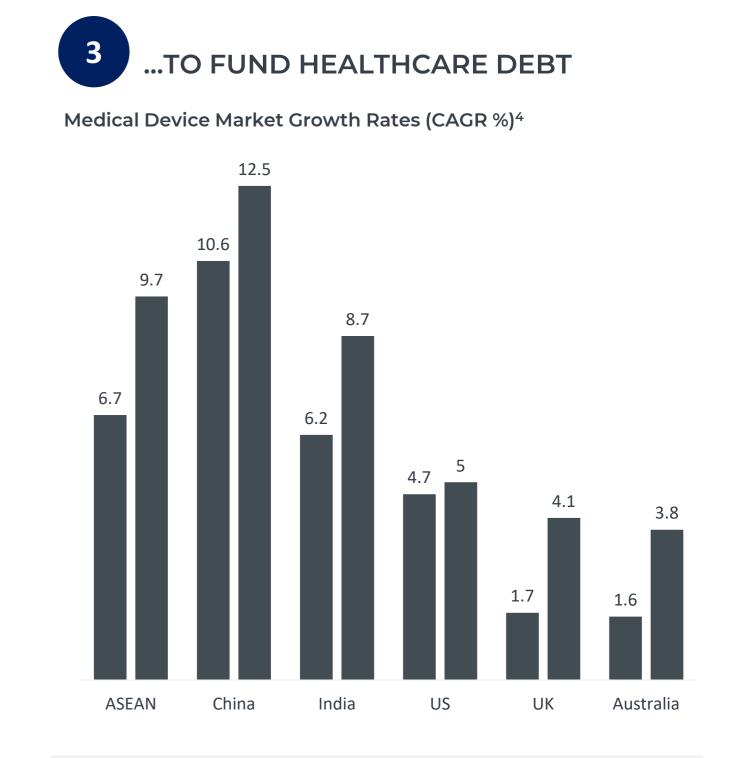
The developed and emerging Asian economies macro drivers are similarly compelling with higher growth rates. Historical underinvestment in healthcare has lead to a "health debt" which we anticipate will be repaid through wealth from a growing middle class and therefore create the potential for outsized returns for the medical equipment industry

ASIA HAS AN AGEING POPULATION..



Ageing population may place increased demands on the medical system, that has been underinvested, causing a health debt





Resulting in an opportunity for outsized returns for the medical devices and broader healthcare market in ASEAN





## MARKET OPPORTUNITY

A rise in surgical procedures is increasing the expenditure on medical devices, which may drive hospitals to seek higher quality products and better value for money outcomes

A RISE IN SURGICAL PROCEDURES ...



#### **INCREASED EXPENDITURE ON MEDICAL DEVICES..**

**>>** 

#### ... DRIVING HOSPITALS TO SEEK VALUE LEVERS

**GROWING NUMBER OF SURGICAL PROCEDURES IN PUBLIC & PRIVATE HOSPITALS** 



2.7m<sup>1</sup> **SURGICAL PROCEDURES PER ANNUM** 

> **24**%¹ **OF ALL SEPARATIONS**

AN INCREASE IN OPERATING ROOM TURNOVER RESULTING FROM DECLINING LENGTH OF STAY



**2.7 DAYS**<sup>2</sup> **AVERAGE LENGTH OF STAY** 

**-0.9**%<sup>2</sup> **GROWTH PER ANNUM (4 YR CAGR)** 

FOR ADMITTED PATIENTS IS ...

**AUSTRALIAN MEDICAL DEVICES MARKET IS** SIGNFICIANT AND GROWING



MEDICAL DEVICE MARKET SIZE IN AUS



**GROWTH PER ANNUM** (5 YR CAGR)

SPEND ON MEDICAL DEVICES IN ASIA-PACIFIC IS FORECAST TO GROW **RAPIDLY** 



~\$126 BN<sup>4</sup> APAC MEDICAL DEVICE MARKET SIZE



6.8% GROWTH PER ANNUM

(5 YR CAGR)

**CONSOLIDATION OF PROCUREMENT OPERATING EFFICIENCY AND DELIVER BETTER VALUE FOR MONEY OUTCOMES** 



#### PROCUREMENT POLICY<sup>5</sup>

"Procurement ... is to provide supplies, in a timely manner, that are fit for purpose and sufficient in quality and/or quantity... at an affordable and sustainable cost"

**CONSOLIDATION OF PROCUREMENT PARTNERS HELPS ORIGINAL EQUIPMENT MANUFACTURERS ("OEMs") IMPROVE THEIR OPERATING EFFICIENCY THROUGH AGREEMENTS** WITH ONE DISTRIBUTOR ACROSS THE PROCUREMENT SPECTRUM

SCALE WITH A DIVERSIFIED OFFERING BOTH GEOGRAPHICALLY AND ACROSS THE PROCUREMENT SPECTRUM PROVIDES BENEFITS FOR CUSTOMERS AND **MANUFACTURERS** 





## STRATEGIC PRIORITIES

#### Securing Group Managing Director for merged entity

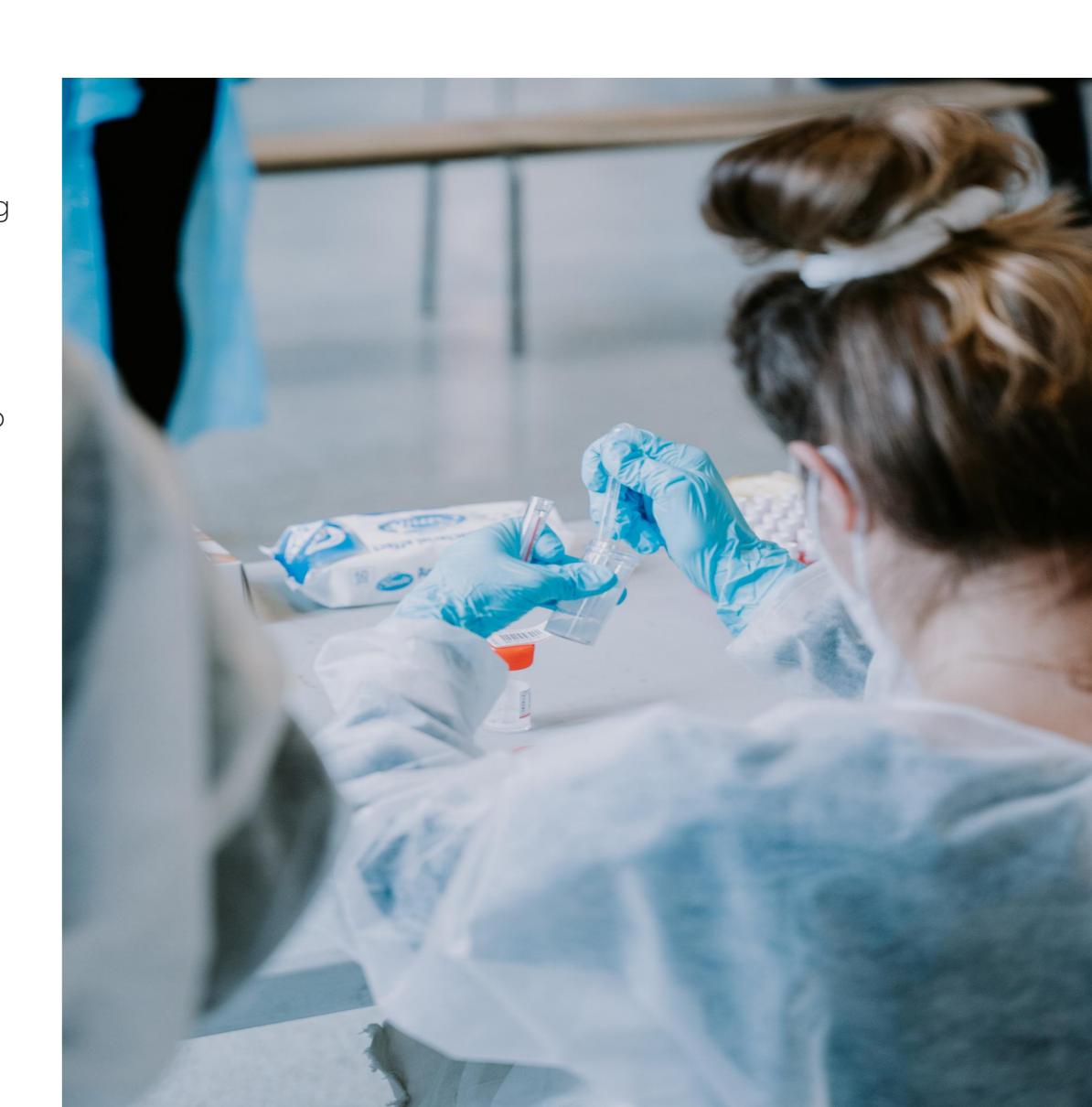
- Paragon Care has commenced the recruitment process for a Group Managing Director with a strong background on growing businesses in the Asia Pacific region.
- Phil Nicholl will continue his role as CEO of Paragon Care, Australia & NZ
- If the Scheme progresses to implementation, it is proposed that John Walstab will retain his role as CEO of Quantum's operations

#### Growth in Asia Pacific

- Opportunities for cross-selling and up-selling the expanded product portfolio across the combined customer base
- Explore growth opportunities for Paragon's proprietary diagnostics products, Immulab

#### Attract new suppliers

- Expanded Asia Pacific operation that will benefit existing suppliers to both companies
- Larger distribution footprint
- Commitment to high levels of corporate governance in Asian markets





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# THANK YOU



